



VIRGINIA IT AGENCY

Department of Planning and Budget Major Project Report

IT Investment Management Division

Constance Scott / Pat Morrissey

May 2025

May 2025 Quarterly DPB Report

- Collect data from agencies in the Commonwealth Technology Portfolio (new projects and updates to projects \geq \$1M identified in agency IT strategic plans)
- Evaluate projects based on Commonwealth CIO approved criteria
- Present IT portfolio views
- Reported in two groups, Investment Business Case (IBC) approval and Project Initiation Approval (PIA)
- Conduct CIO review and obtain final approval for submission to the Governor and General Assembly

May 2025 Quarterly DPB Report Summary

Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

Approval Status	Number February 2025	Number May 2025	Total Cost February 2025	Total Cost May 2025	Total Cost Change %
Investment Business Case Approval (IBC)	17	15	\$183,317,207	\$219,004,863	19.4
Project Initiation Approval (PIA)	53	54	\$549,418,719	\$543,888,183	(1.0)
Portfolio Total	70	69	\$732,735,926	\$762,893,046	4.1

May 2025 Quarterly DPB Report

May 2025 Major Projects Recommended for Funding

(IBC CIO Approval status)

Portfolio analysis

Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	\$2,000,000	\$0	\$0	\$2,000,000
Public Cloud	\$174,005,000	\$29,249,863	\$13,750,000	\$217,004,863
Non-Cloud	\$0	\$0	\$0	\$0
Total by Funding	\$176,005,000	\$29,249,863	\$13,750,000	\$219,004,863

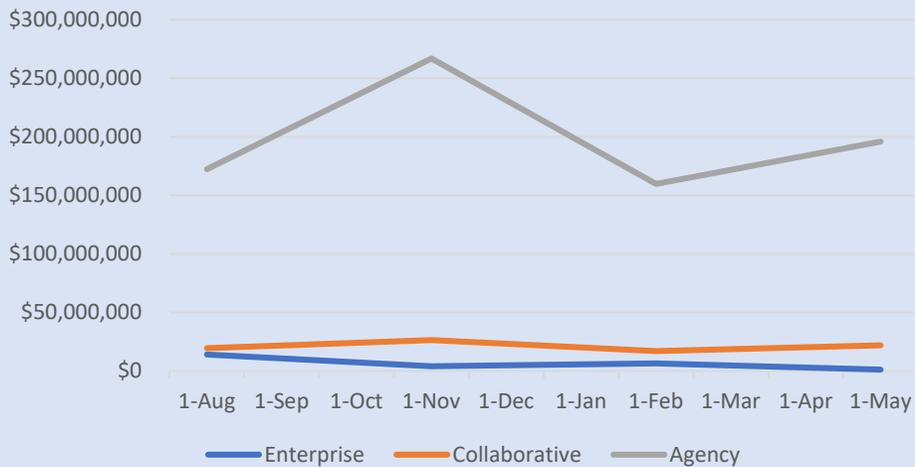
May 2025 Major Projects Recommended for Funding (IBC)

Project Title	Secretariat	Agency	Funding Source	Total Cost
Case Management Records Management and Dispatch	Public Safety and Homeland Security	VSP	NGF	\$40,000,000
CSOD to Oracle Learning Project	Transportation	VDOT	NGF	\$1,432,260
DBHDS Incident Management System Project	Health and Human Resources	DBHDS	NGF	\$5,000,000
DBHDS Revenue Cycle (AVATAR) Replacement Project	Health and Human Resources	DBHDS	Mixed	\$4,000,000
DGS DCLS LIMS Project	Administration	DGS	Mixed	\$2,000,000
DSS CommonHelp Redesign - Project	Health and Human Resources	DSS	NGF	\$7,000,000
Federal Program Management Application Project	Transportation	VDOT	NGF	\$7,938,500
Occupational Health Tracking System Project	Transportation	VDOT	NGF	\$1,879,000
Program Pathway Application Project	Public Safety and Homeland Security	DOC	GF	\$2,840,000
Project - Virginia Works Technology Hub	Labor	DWDA	NGF	\$2,750,000
Replace Automated Inventory Mgmt System (AIMS)	Public Safety and Homeland Security	VSP	GF	\$1,400,000
Statewide Student Assessment Project	Education	DOE	GF	\$41,875,000
Tax IRMS Replacement - Project	Finance	TAX	GF	\$88,730,000
VITA Migrate ATOS Alsaac to VITA Splunk	Administration	VITA	NGF	\$1,160,103
WIC EBT Project	Health and Human Resources	VDH	NGF	\$11,000,000

Project Classification

Classification	Number Projects	Total Cost
Enterprise	1	\$1,160,130
Collaborative	3	\$22,000,000
Agency	11	\$195,844,760

Project Classification



Portfolio Mix

Portfolio Mix	Number Projects	Total Cost
Improve	11	\$161,164,863
Innovate	2	\$44,000,000
Operate	2	\$13,840,000

Portfolio Mix



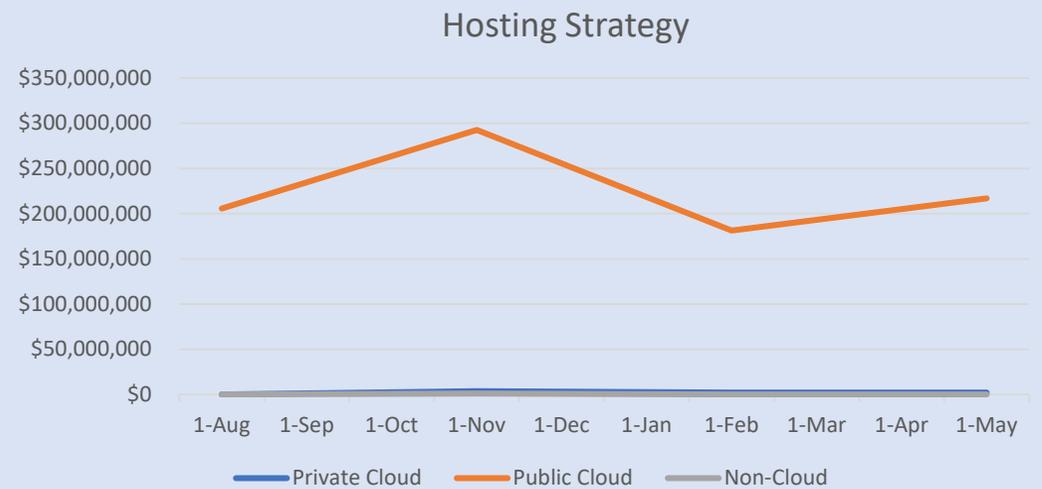
Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	7	\$105,275,000



Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	1	\$2,000,000
Public Cloud	14	\$217,004,863
Non-Cloud	0	\$0





Project Approval Changes Page 1 of 2

New Investment Business Case Approvals

- DCR Conservation Application Suite Replace Phase 3
- DHCD Ready.net ARC Project
- DMAS Agency Website Project
- DMV Extend Mobile ID to Wallets
- DOC Oracle Primavera Unifier Project
- DOF iFRIS Modernization - Cost Share Module
- DOE Statewide Student Assessment Project
- VITA SUDA (Substance Use Disorder Abatement)
- VITA Migrate ATOS Alsaac to VITA Splunk

New Project Initiation Approvals

- DHCD Ready.net ARC Project
- DMV Extend Mobile ID to Wallets
- VDACS Implementation of CoreOne for Labs
- DOC Oracle Primavera Unifier Project
- VDOT Pavement Maintenance Scheduling PROJ
- VITA SUDA (Substance Use Disorder Abatement)
- VITA Translation Services Project



Project Approval Changes Page 2 of 2

Cancelled

DGS Peoplesoft Financials Reimplementation
MVDB Dealer Portal - My License Project
VITA Cybersecurity plan capability assessment

Complete

DBHDS Crisis Call Center Project Tech Deliverables
DOC Syteline Cloud Upgrade Project
DOF iFRIS Modernization Forest Mgmt module
DOLI Dynamics Deployment Project
DSS CRS/BIS - Project
DVS Website Modernization Project
VDOT Enhanced 511 PROJ
VEC User Experience Enhancements

May 2025 Quarterly DPB Report

May 2025 Major Projects Recommended for Continued Funding

(PIA CIO Approval status)

Portfolio analysis



Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	\$46,676,225	\$17,958,550	\$0	\$64,634,775
Public Cloud	\$76,552,520	\$245,839,364	\$127,035,310	\$449,427,194
Non-Cloud	\$3,631,498	\$23,279,706	\$0	\$26,911,204
Total by Funding	\$126,860,243	\$287,077,620	\$127,035,310	\$540,973,173

May 2025 Major Projects Recommended for Continued Funding (PIA) 1 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
AI-Based System for Incident Management Project	Transportation	VDOT	NGF	\$11,314,000
BOA Licensing System	Finance	BOA	NGF	\$1,458,785
Cardinal Modernization Project Assessment	Finance	DOA	NGF	\$9,600,000
Contract Management System Project	Transportation	VDOT	NGF	\$2,592,600
CRIS - Criminal and RapBack Information System	Public Safety and Homeland Security	VSP	Mixed	\$29,096,093
DBHDS - Discharge Assistance Planning Project	Health and Human Resources	DBHDS	GF	\$1,443,386
DBHDS – Proj – Data Governance	Health and Human Resources	DBHDS	Mixed	\$4,285,937
DBHDS - Proj - FMS Replacement 1	Health and Human Resources	DBHDS	Mixed	\$4,661,000
DBHDS - UKG Pro Workforce Mgmt Project	Health and Human Resources	DBHDS	Mixed	\$1,804,744
DBHDS Proj - Enterprise Data Warehouse	Health and Human Resources	DBHDS	NGF	\$11,008,278
DBHDS Project - CCS3 Sunset	Health and Human Resources	DBHDS	Mixed	\$2,806,261
DBVI-VIB ERP Implementation (Financials & Mfg)	Health and Human Resources	DARS	Mixed	\$4,341,772
DEQ Oracle EBS Upgrade Project	Natural Resources	DEQ	Mixed	\$4,441,781
DHCD Ready.net ARC Project	Commerce and Trade	DHCD	NGF	\$1,339,977
DMV Project 2024: Replace IRP/IFTA/CVIEW Solution	Transportation	DMV	NGF	\$8,383,363
DMV Project 2024: Rewrite CSS Mainframe Application	Transportation	DMV	NGF	\$94,178,857
DMV Project 2025: Extend Mobile ID to Wallets	Transportation	DMV	NGF	\$2,389,050
DPOR Systems Replacement - Project	Labor	DPOR	NGF	\$11,347,523

May 2025 Major Projects Recommended for Continued Funding (PIA) 2 of 3

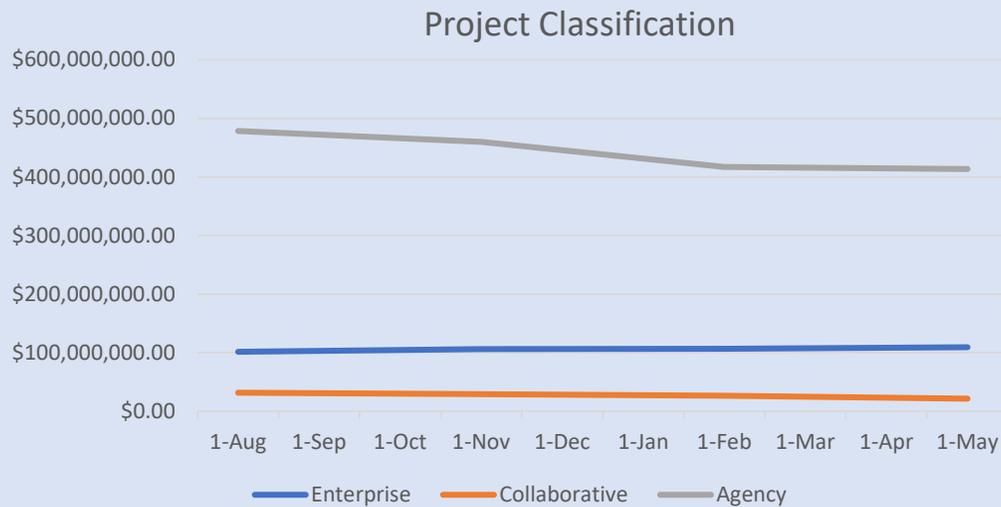
Project Title	Secretariat	Agency	Funding Source	Total Cost
Early Childhood Licensing - IDM Project	Education	DOE	GF	\$2,080,000
Electronic Health Record Project	Health and Human Resources	VDH	NGF	\$33,870,950
Electronic Healthcare Records	Public Safety and Homeland Security	DOC	GF	\$22,231,750
Fuel Hardware and Software Replacement Project	Transportation	VDOT	NGF	\$12,145,600
Grants Management (GMS) - Project	Health and Human Resources	DSS	Mixed	\$3,621,789
Human Capital Management Cloud Implementation	Transportation	VDOT	NGF	\$6,584,942
IAM SailPoint	Administration	VITA	NGF	\$3,000,000
MES Access Certification	Health and Human Resources	DMAS	Mixed	\$1,400,000
Multimodal Mobility Enhancement DI Project	Transportation	VDOT	NGF	\$3,200,010
New Credential Management System	Public Safety and Homeland Security	DCJS	GF	\$1,413,074
NexGen - Charitable Solicitations	Agriculture and Forestry	VDACS	Mixed	\$2,342,790
Pavement Maintenance Scheduling Project	Transportation	VDOT	NGF	\$1,781,309
Pre-trial Community Corrections System Replacement	Public Safety and Homeland Security	DCJS	NGF	\$1,310,000
Primary Election System - Project	Administration	ELECT	Mixed	\$28,423,499
Project ESSO (separation from Taxation)	Labor	VEC	NGF	\$1,700,000
Project Tiger Team - Identity Theft	Labor	VEC	NGF	\$1,750,000
Project Web-upload	Labor	VEC	NGF	\$1,000,000
Replace LiveScan System Project	Public Safety and Homeland Security	VSP	Mixed	\$8,989,199

May 2025 Major Projects Recommended for Continued Funding (PIA) 3 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
RUMS Replacement Project	Transportation	VDOT	NGF	\$4,961,100
ServiceNow - Employee Unified Experience Project	Health and Human Resources	VDH	NGF	\$1,400,000
Sign Shop MRP Replacement Project	Transportation	VDOT	NGF	\$1,678,910
Subsidy Attendance Application Project	Education	DOE	GF	\$6,000,000
SUDA (Substance Use Disorder Abatement)	Administration	VITA	NGF	\$5,061,060
Tax Remit Replacement 2025 - Project	Finance	TAX	GF	\$2,310,000
Tool Management PM Project	Public Safety and Homeland Security	DOC	GF	\$1,781,564
TPL Tracking Solution - Project	Health and Human Resources	DMAS	Mixed	\$1,215,000
Traffic Data Monitoring System Replacement Project	Transportation	VDOT	NGF	\$5,368,200
Translation Services Project	Administration	VITA	GF	\$2,527,000
VA Child Support & Mgmt Process System (vCHAMPS)	Health and Human Resources	DSS	Mixed	\$102,685,480
VCIN On-Prem Upgrade Services Project	Public Safety and Homeland Security	VSP	Mixed	\$2,516,512
VDOT Smart Portal 2024 Project	Transportation	VDOT	NGF	\$5,296,343
VeraSmart Project	Administration	VITA	NGF	\$2,471,000
VIIS Software Modernization Project	Health and Human Resources	VDH	NGF	\$7,455,783
Virginian Identity Project	Administration	VITA	NGF	\$2,345,700
VSP Transformation Program	Administration	VITA	NGF	\$44,361,225
VSU - WLAN Farm Project	Education	VSU	NGF	\$1,114,986

Project Classification

Classification	Number Projects	Total Cost
Enterprise	9	\$109,137,007
Collaborative	4	\$21,269,138
Agency	41	\$413,482,038



Portfolio Mix

Portfolio Mix	Number Projects	Total Cost
Improve	31	\$144,399,551
Innovate	11	\$263,151,789
Operate	12	\$136,336,843



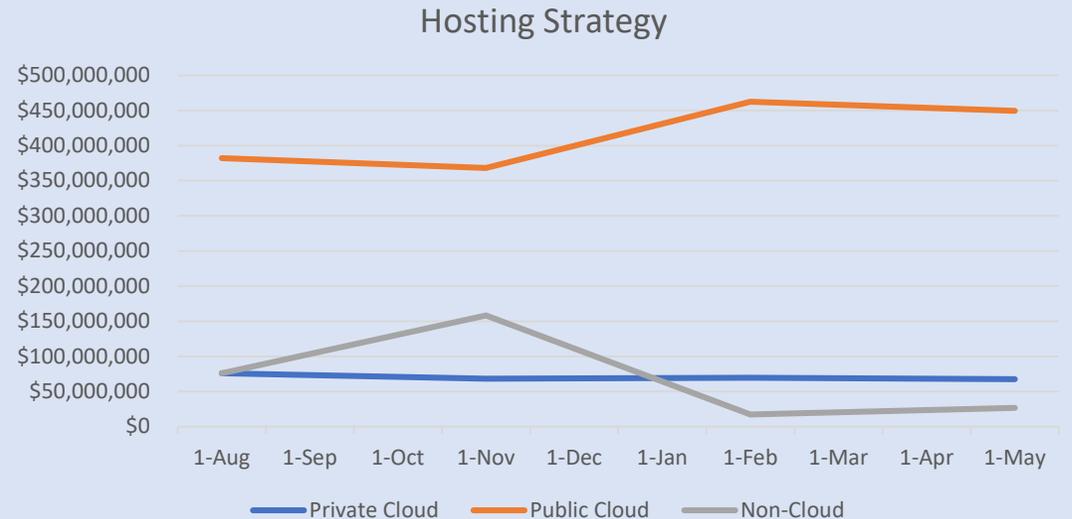
Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	17	\$286,247,585



Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	8	\$67,549,785
Public Cloud	41	\$449,427,194
Non-Cloud	5	\$26,911,204



2025 Additional Definitions

Enterprise Applications & Projects – Centrally administered applications which act as the authoritative source of data or processing for the Commonwealth.

Collaborative Applications, Services & Projects – Business applications and services which provide organizations and/or political subdivisions the opportunity to work together, in a substantive, mutually beneficial relationship, with a common integrated solution.

Mandatory Projects – Projects that support legal or regulatory requirements such as Executive Orders, state legislation, or Federal mandates

Operational Projects (Operate/Run the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by correcting or modifying existing assets. These projects do not introduce new functionality.

Enhancements (Improve the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by enhancing existing assets. These projects can introduce new processes.

Transformational Projects (Innovate/Transform the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by changing the way an organization does business.